

# Patient Safety: the case of healthcare complaints

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RCSI DEVELOPING HEALTHCARE LEADERS WHO MAKE A DIFFERENCE WORLDWIDE

























# **Learning outcomes**

- Briefly, explore patient safety and quality in modern healthcare
- Describe the key terms of harm, preventable harm, adverse events, negligence, genuine error, system error, complaint and litigation
- Examine healthcare complaints from the patient perspective
- Determine the relevance of patient safety and healthcare complaints in the Middle East.





Complaints

## Patient safety and quality in modern healthcare



- care that is <u>effective</u>, <u>efficient</u>, <u>equitable</u>, <u>timely</u>, <u>patient-centered</u>, <u>and safe</u>
- Patient safety "indistinguishable from the delivery of quality health care."
- However, inherent risk in healthcare e.g. surgery 3 4% risk
- Skilled and caring professionals can and do make mistakes
   i.e., to err is human
- Distinguishing (all) harm versus preventable harm



Schon 2013 3

## **A Paradox**













## **Terms: clarification**

 Adverse event (genuine error)

(unforeseen) injury occurring through course of treatment

Negligence

Foreseeable harm – act or omission = injury

NB: (only) 27% of adverse events are deemed to be negligent





# A Complaint:



- An expression of dissatisfaction where a response or resolution is explicitly or implicitly expected
- A problem
- Gap between customer expectation and receipt of a product or service,
- Consumer research: exit and voice
- An opportunity to improve service and increase customer loyalty



## Can healthcare complaints alert us to problems?

#### Existing (healthcare) research on complaints



- Typology of complaints and complainants
- ?Indicator of patient safety = NO
- However, they provide a broader sense of 'harm' or patient neglect



# **Making complaints**



- (a series of) traumatic event (s), illness, injury, death
- Perception of caregiver harm or neglect
- Cumulative failures
- (Repeated) failure to arrest problems by complainant

= Psychological trauma and distress

Severity more likely if;

- -Human caused 

  √
- -Repeated 🗸
- -Unpredictable 🗹
- -Multifaceted
- ✓ -Perpetrated by a caregiver
  - -Sadistic ?
  - -Undergone in childhood



# Example: 3921

Pre-amble: chronology, detail, time, place, events:



- 1. I arrived at visiting time
- 2. and found my father
- 3. in a single patient room
- 4. wearing a thin t-shirt the window was open,
- 5. the room was very cold, no heating was on
- 6. and he had not been given the buzzer for contacting a nurse

## Relevance for the Middle East

No research currently available



#### However,

?Complaining less likely to be formal – more informal, third party, VIPs

?Complaints may be more likely to be about non-health/clinical care

?The difficulties in addressing complaints in a non-complaining culture and where 'problems' may not be openly addressed.

?Large expatriate workforce who are reliant upon income = ?

?litigious culture and blood money – problems for healthcare staff e.g. Dubai case (2019)





# **Summary**

Complaints are not necessarily indicative of 'safety' *per se* but of broader 'quality' and patient experience.

Complaints need to be a central part of monitoring and quality assurance – seen as a genuine opportunity to improve 'customer' service

Middle East: ?implicit rather than explicit risks to patient safety i.e.

Accreditation = explicit

But 'softer' implicit aspects might be overlooked.



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