

ANNUAL REPORT 2017



The Port Manager's Report

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About the Cover

Life begins at 40 and indeed, the popular adage can never be truer for PMO Surigao. After four decades, the PMO has evolved from a backwater port into an important economic growth driver that we know today – one equipped to deal with whatever challenges posed by the rapidly changing and evolving global shipping and maritime industry.

With the theme "Future Ready@40", the cover design for the PMO's 2017 Annual Report features an aerial view of the upgraded and expanded Base Port of Surigao to showcase the PMO's readiness to provide facilities for the benefit of the port stakeholders. A blue graphics strip illustrating the interplay of technology and global trade serves as the backdrop for the text of 2017 theme – and to express the PMO's continued thrust to innovate, keep abreast with available technological tools, and to nurture a dynamic, competitive and empowered human resources.

Yes, life begins at forty and PMO Surigao is Future Ready.



VISION

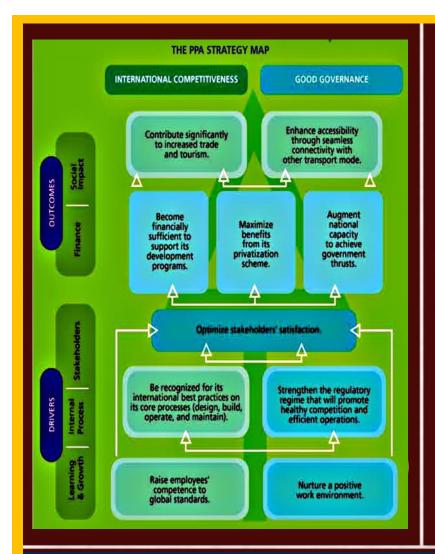
"By 2020, PPA shall have provided port services of global standards."

MANDATE

"To establish, develop, regulate, manage and operate a rationalized national port system in support of trade and national development."



- 1. Provide reliable and responsive services in ports, sustain development of communities and the environment, and be a model corporate agency of the government.
- 2. Establish a mutually beneficial, equitable, and fair relationship with partners and service providers.
- 3. Provide meaningful and gainful employment while creating a nurturing environment that promotes continuous learning and improvement.
- 4. Establish a world-class port operation that is globally competitive, adding value to the country's image and reputation.





QUALITY POLICY

"It is the policy of the Philippine Ports
Authority to consistently provide and
continually improve the quality of its
port operations and services on the
facilitation of vessel entrance and
clearance processes at the Port of
Surigao that satisfies the needs
and expectations of its interested
parties and comply with national,
international, statutory
and regulatory requirements."

CORE VALUES

Excellence.

Professionalism, Efficiency.

Creativity.

Innovation, Adaptability.

Customer Satisfaction.

Customer Focus.

Responsible Citizenship.

Sustainability, Accountability, Risk Management.

Ethics.

Integrity within moral bounds.

Sincerity.

Commitment to fulfill mandate.

Teamwork.

Synergy of working together. Esprit de corps.



"Life begins at 40," the old adage goes.



Though it seemed like a low tide situation when we hurdled the 44-day dockworker labor strike in the 3rd quarter of 2017 and the generally sluggish local mining industry, our spirits were high and we remained compelled till we notched half billion pesos in total income for CY 2017 revenues amounting to PhP495,179, 780.17, achieving 98% of target revenue of PhP502, 930,776.02.

In Surigao shores, nickel ore is considered as the number one mineral export commodity yet it only managed to contribute 1.1 percent to the growth, while stone quarrying, clay and sandpits was the main contributor to the growth with 17.7 percent expansion. The income can be largely attributed to slower growth in the country's mining and quarrying industry, particularly in the exportation of nickel.

Data from the Philippine Statistics Authority (PSA) website revealed that although the Mining and Quarrying Sector managed to increase in the fourth quarter of 2017 by 8.8%, it was lower than the 10.8% growth posted in the same period of the previous year.



A smooth sea never makes a skilled sailor. This holds true to the PMO as these challenges made the team tough and resilient, positioning itself ready to fulfill its responsibility to the large clientele we are servicing. In fact, the PMO experienced an overwhelming increase in domestic shipcalls with the most contribution coming from the Lipata Ferry Terminal and the Port of Dapa in Siargao Islands due to the influx of tourists going to the tropical island, and the entry of new ferries serving the rising tourist traffic. In 2016, the total number of shipcalls was 2,460 but the "Siargao boom" in 2017 greatly contributed to the whopping 2,573 shipcalls, servicing 573,790 passengers as opposed to 483,339 passengers in 2016.

While stiff competition from budget airline carriers posted a threat, particularly with increased flights connecting the Siargao Airport to Cebu and Manila, a significant jump in passenger volume was still realized in 2017, again with the Ports of Lipata and Dapa coming on top. The marked increase in passengers traveling by sea likewise reinforces the contribution of our well-entrenched nationwide RoRo links in inter-island sea travel. Indeed, we sailed through rough seas yet we managed to deliver. RoRo shipcalls dramatically cruised to 709 in 2017 from 675 in 2016. Cargoes rowed in and out of the vessels also increased in 2017 - from 430,479.24 metric tons in 2016 to 446,349.64 metric tons in the next year - which indicates that our ports are on the move.

These rough seas made us tough so we let our dreams set sail as we are on the road to being fully compliant in one of the PPA's most widely employed operations processes - VESSEL ENTRANCE AND CLEARANCE (VEC). We are within reach of the final stages of securing the much-coveted ISO: 9001:2015 Certificate for the Facilitation of Vessels Entrance and Clearance Processes at the Port of Surigao. Our strategic thrusts remain tightly anchored on sustained efficient port operations and management of our ports, applying best practices in the delivery of services to our stakeholders and clientele.

The PMO chose to be sensitive as to how it can balance its responsibility to its customers and stakeholders and stay committed to providing reliable and efficient service to the public. We have maintained the momentum of our port investment program to ensure that we will always move towards the direction of our strategic priorities.

It is worth to note that in 2017, the PMO completed capital expense projects worth PhP65,618,179.12 and have undertaken on schedule the repair and maintenance (R/M) of physical facilities with a total cost amounting to PhP128,350,660.29. We

have worked closely with the Department of Transportation (DOTr) in the implementation of vital port development projects that would benefit and empower local communities in Siargao Islands.

Furthermore, the PMO continued to exert its best efforts in securing the safety of cargoes for the welfare of passengers, especially women and children trafficked through our seaports. As part of our corporate social responsibility, we enforced heightened security alert to ensure the safety, security and comfort of port users, passengers and rolling cargoes all throughout the year especially upon the declaration of Martial Law in Mindanao.

We have maintained Level 3
Security Alert all year-round to continue our drive against criminality. The PMO also managed to maintain at all times peace and order particularly during the aftermath of the magnitude 6.7 earthquake in early February and the 44-day labor strike during the 3rd quarter. We give credit to the hardworking workforce of the PMO for the accomplishments and

accolades we have attained. And what better way to empower and nurture our people with the end-view of achieving the organization's goals despite sailing through rough seas than provide appropriate training for the management and staff. To achieve this, the PMO has sent a total of 59 employees to attend in the various local, in-house and foreign trainings. Moreover, fire and earthquake drills were successfully conducted by our humble office to better protect and secure our people.

Our corporate slogan in 2017, Future Ready at 40, says much about how we are gearing up for the future: we are on the lookout for the value-added initiatives in terms of current technology that will improve our operations; cultivate collaborative relationships between us and the port community stakeholders; reinvent our approaches to port operations and shrink long-standing accessibility gaps between us and those we serve; adapt learning experiences to meet the needs of all stakeholders in the Surigao Port Community; and to improve the competence of our management team and our people through significant training and helpful exposures. This is our compass, this is our direction.

We have been tossed by huge waves of challenges yet we managed to pull off effective strategies and responded to mayday calls, resulting to a positive maneuver, ending 2017 with a bang. After all, this is how being 40 is all about. We've only just begun.

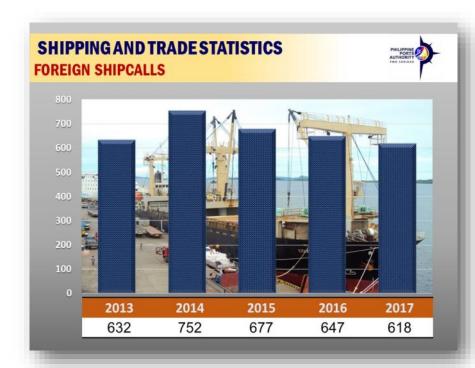
MILDRED J. PADILLA
Port Manager



Performance Indicators showed that port operations did well in terms of a better than expected growth in domestic cargo and a modest increase in foreign cargo throughput as the PMO continued to contend with a difficult and sometimes adverse conditions, particularly those brought about by the volatile global metals market.

According to the Mines and Geosciences Bureau (MGB) website, mine output was generally sluggish for the greater part of 2017, as most commodities reported production shortfall. Only mixed nickel-cobalt sulfide (MNCS) displayed positive growth at 15%, from 34,275 metric tons to 39,455 metric tons year-on-year.

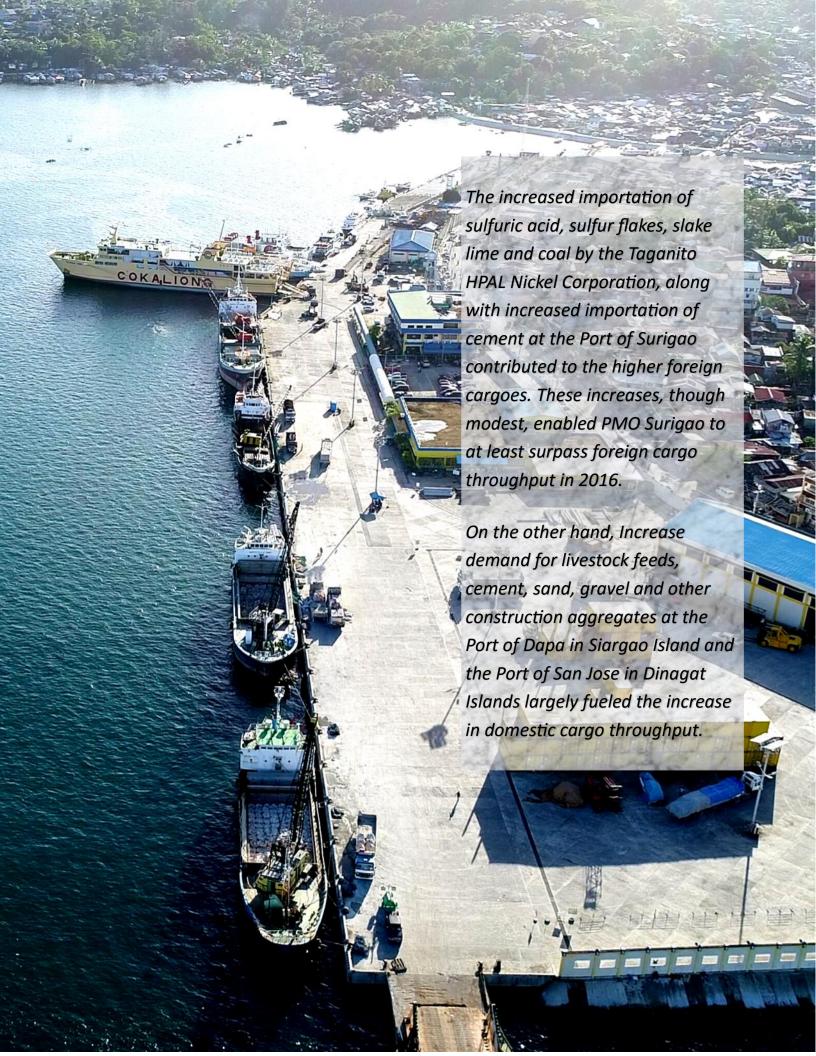
Taganito HPAL Nickel Corporation in Surigao Del Norte, along with Coral Bay Nickel Corporation in Palawan, are the only producers of MNCS in the country. Such bearish conditions in the country's metals and minerals industry somehow dampened the long-running boom in the exportation of mineral products at mining ports under the jurisdiction of PMO Surigao.

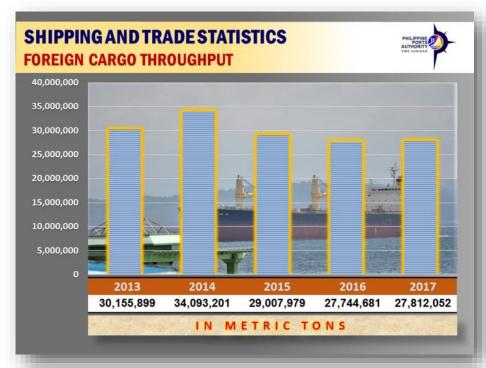


Foreign traffic at private mining ports under the PMO's jurisdiction declined by around 4% as 618 foreign vessels made calls in 2017, compared to 647 shipcalls in 2016. Decreases were especially evident at private ports in the municipality of Libjo and Loreto in Dinagat Islands, and those at Taganito in Claver, Surigao del Norte.

Domestic traffic posted a remarkable 9% increase as 14,463 vessel calls were made at various ports under the PMO as compared to 13,839 domestic shipcalls for the previous year. The entry of new liners serving the baseport, notably fast ferries MV Yohan Sea Cruiser and MV Yohan Blue and the RO-PAX vessel MV SWM Stella Del Mar, considerably brought increases in domestic vessel traffic.

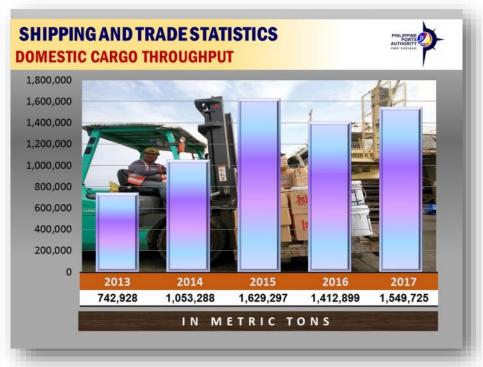




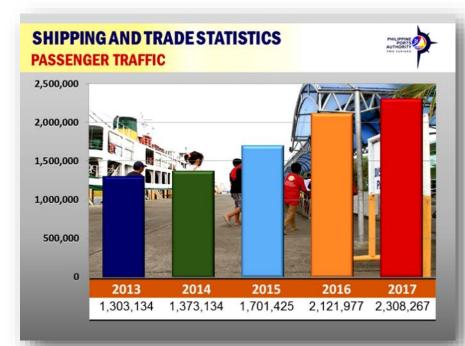


Foreign Cargo Throughput, represented mostly by the exportation of mineral products at private mining ports, posted a modest increase of 0.4% as 27,812,062 metric tons (mt) consisting mostly of mineral products were shipped abroad in 2017 as compared to 27,745,683 m.t. in 2016.

Domestic cargo throughput grew by 9.6% as 1,549,725 m.t. of local cargo were handled and shipped at ports under PMO Surigao in 2017 compared to 1,413,656 m.t. in 2016. The increased shipment of commodities at terminal ports under PMO Surigao has driven up cargo throughput in 2017.







Passenger traffic continued to increase in 2017, sustaining the upward trend for the past three (3) years and grew by 8.78% in 2017. A lot of factors contributed to the growth of passenger traffic, chief among these are the continued popularity of tourist destinations at the famed island resort of Siargao Islands and the emerging tourism industry at Dinagat Islands.

RORO shipping continued to grow with a 5.8% growth in 2017, sustaining the increasing number of RORO Vehicles shipped at the PMO's RORO ports since 2014. With the increased reliance on RORO vessels for domestic inter-island travel, as well as the growing preference of moving cargoes through the RORO Terminal system, RORO shipping at ports under PMO Surigao is expected to further grow.



PERFORMANCE AT A GLANCE



FOREIGN VESSELS
618 Shipcalls
4% decrease from 2016

DOMESTIC VESSELS 14,463 Shipcalls 9% increase from 2016





FOREIGN CARGO 27,812,052 MT 0.4% increase from 2016

> DOMESTIC CARGO 1,549,725 MT 9.6% increase from 2016





PASSENGER TRAFFIC 2,308,267 PAX 8.78% increase from 2016

> RORO VEHICLES 164,290 Vehicles 5.95% increase from 2016







In line with the with the simplified procedures on the grant of permits and licenses, the PMO has issued a total of 134 Permits to Operate (PTOs) port ancillary services (PANSER) in CY 2017, all of which were processed through the Electronic Permits Management System (EPMS). Developed in-house by the Information and Communications Technology Department (ICTD), EPMS is a web -based system that facilitates the online application, approval and issuance of permits for PANSER and Vehicle/Port Users Pass. Furthermore, majority of the applicants for PANSER PTOs availed of the online banking facility offered by the PMO through its Land Bank of the Philippines (LBP) account and made online payments for permits and regulatory fees under the e-Payment remote banking scheme.

On the other hand, 28 Permits to Occupy (PTOc) port real estate were issued by the PMO in 2017.

PERMITS TO OCCUPY (PTOc) ISSUED

BASEPORT Name of Permitee **Description of Property** Area Occupied **Start Date Expiry Date** Atlantis Yohan Express Corporation Ticketing Office 9.00 sq. meters 01 January 2017 31 December 2017 Ticketing Office Water UPS Multi-Purpose Cooperative 9.00 sq. meters 01 January 2017 31 December 2017 Montenegro Shipping Lines Inc. Ticketing Office 9.00 sq. meters 01 January 2017 31 December 2017 JP Shipping Lines Inc. Ticketing Office 9.00 sq. meters 01 January 2017 31 December 2017 Meah's Souvenir Shop Souvenir Shop 01 January 2017 31 December 2017 18.00 sq. meters Mohammad Drygoods Store Drygoods Store 9.00 sq. meters 01 January 2017 31 December 2017 Alreo Sari-Sari Store Drygoods Store 9.00 sq. meters 01 January 2017 31 December 2017 Motorpool/Locker Area 01 January 2017 31 December 2017 Prudential Customs Brokerage Services Inc. 235.59 sq. meters

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Name of Permitee	Description of Property	Area Occupied	Start Date	Expiry Date
Prudential Customs Brokerage Services Inc.	Dispatcher's Booth	10.50 sq. meters	01 January 2017	31 December 2017
Escaño Lines Inc.	Ticketing Office	9.00 sq. meters	01 January 2017	31 December 2017
Land Bank of the Philippines	ATM/Banking Services	5.00 sq. meters	01 January 2017	31 December 2017
Prudential Customs Brokerage Services Inc.	Admeasurer's Booth	3.22 sq. meters	01 April 2017	31 December 2017
Maritime Industry Authority	Office	288.00 sq. meters	01 May 2017	30 April 2018
GSCC Enterprise	Ticketing Office	4.00 sq. meters	01 June 2017	31 December 2017
Southwest Premiere Ferries, Inc.	Ticketing Office	4.00 sq. meters	01 April 2017	31 December 2017
Metropolitan Bank and Trust Company	ATM/Banking Services	5.00 sq. meters	01 January 2017	31 December 2017

LIPATA FERRY TERMINAL

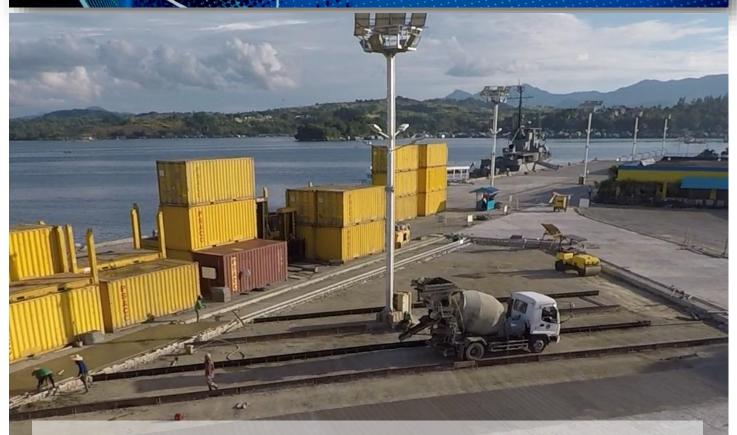
Name of Permitee	Description of Property	Area Occupied	Start Date	Expiry Date
Prudential Customs Brokerage Services Inc.	Ticket Booth and Weighbridge	271.67 sq. meters	01 January 2017	31 December 2017
Prudential Customs Brokerage Services Inc.	Admeasurer & Marshalling Booth	11.90 sq. meters	01 January 2017	31 December 2017
Twin Burger and Hotdog	Food Outlet/Booth	5.96 sq. meters	01 January 2017	31 December 2017
Santa Clara Shipping Corp.	Ticket Booth	2.73 sq. meters	01 January 2017	31 December 2017
Phil. Archipelago Ports & Terminal Services Inc.	Ticket Booth and Weighbridge	271.67 sq. meters	11 April 2017	31 December 2017
Phil. Archipelago Ports & Terminal Services Inc.	AdmeasurerBooth	8.00 sq. meters	II April 2017	31 December 2017
Southwest Premiere Ferries Inc.	Ticket Booth	2.73 sq. meters	01 August 2017	31 December 2017
Southwest Premiere Ferries Inc.	Land	4.00 sq. meters	01 August 2017	31 December 2017
Phil. Archipelago Ports & Terminal Services Inc.	Marshalling Booth	8.00 sq. meters	11 April 2017	31 December 2017
Millenium Shippig Co. Inc.	Ticket Booth	2.73 sq. meters	01 January 2017	31 December 2017

PORT OF SAN JOSE

Name of Permitee	Description of Property	Area Occupied	Start Date	Expiry Date
Doming Arrastre Stevedoring Services	Office Space	66.00 sq. meters	01 January 2017	31 December 2017



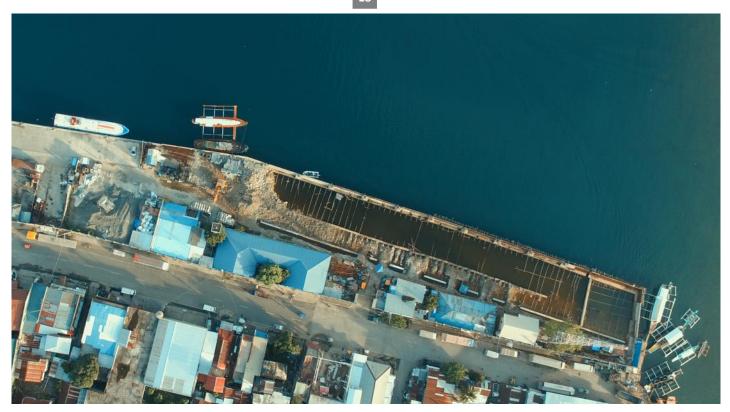




In line with the government's development agenda and objective to raise up the ante in building vital infrastructure for the benefit of the general public, the PMO has completed five (5) capital-expense projects in CY 2017 which include, among others, two (2) Port Improvement Projects to connect two island barangays of the town of Dapa in Siargao Islands.

Moreover, the Port of Dapa - which serves as the main maritime gateway to the famed island resort of Siargao - was further improved and developed through the construction of an additional RORO ramp, paved back-up area and a secure (close) cargo shed.

On the other hand, six (6) Repair and Maintenance (R/M) projects, three of which are vital repair projects, were undertaken at the Base Port of Surigao.



COMPLETED CAPITAL EXPENSE (CAPEX) PROJECTS						
PROJECT NAME LOCATION PROJECT COST DATE STARTED DATE COMPLETED						
1 Construction of Ticketing Office and Passenger Covered Walkway	Port of San Jose, San Jose, Province of Dinagat Islands	PhP2,978 ,838.85	August 05, 2017	November 29, 2017		
2 Construction of Perimeter Fence, Gate and Guardhouse	Port of Cantilan (Consuelo), Surigao del Sur	PhP2,341,939.89	October 10, 2017	December 07, 2017		
3 Construction of Back-up Area, RORO Ramp, Site Dev't. and Cargo Shed	Port of Dapa, Siargao Island, Surigao del Norte	PhP45,531,195.71	May 07, 2016	January 2, 2017		
4 Consolacion Port Improvement Project	Consolacion, Dapa, Siargao Island, Surigao del Norte	PhP9,846,758.81	June 24, 2016	May 13, 2017		
5 Cambas-ac Port Improvement Project	Cambas-ac, Dapa, Siargao Island, Surigao del Norte	PhP4,919,445.86	June 24, 2016	May 11, 2017		

	COMPLETED REPAIR AND MAINTENANCE (R/M) PROJECTS						
	PROJECT NAME LOCATION PROJECT COST DATE STARTED DATE COMPLETED						
1	Repair of Damaged Concrete Pavement and Bulkhead (Phase III)	Port of Cantilan (Consuelo), Surigao del Sur	PhP29,954,282.50	June 06, 2017	October 09, 2017		
2	Repair of Damaged Breasting Dolphin	Lipata Ferry Terminal, Lipata, Surigao City	PhP10,515,212.25	July 24, 2017	November 30, 2017		
3	Repair of Damaged Back-up Area at Berth 7 (Phase II)	Port of Surigao, Surigao City	PhP29,276,183.94	July 26,2017	October 09, 2017		
4	Repair of Comfort Rooms at PMO Administration Building	Port of Surigao, Surigao City	PhP1,907,510.52	September 11, 2017	December 09, 2017		
5	Repair of Damaged Concrete Pavement	Port of San Jose, Province of Dinagat Islands	PhP26,727,279.92	August 23, 2016	January 06, 2017		
6	Repair of Marginal Wharf at Berth no. 6 (Phase II)	Port of Surigao, Surigao City	PhP29,970,191.16	September 07,2016	February 01, 2017		









he year 2017 was one challenging year for the PMO's Port Police Division (PPD) in terms of keeping up with its mandate to keep the PMO's port facilities safe and secure at all times. Throughout the year, the PPD enforced heightened security alert to ensure the safety, security and comfort of port users, passengers and rolling cargoes.

Along with these efforts, the PPD has intensified cooperation and intelligence sharing with other Law Enforcement Agencies through its active participation during security meetings called by PDRRMC/CDRRMC, Provincial/City Peace and Order Council, RIACAT/PIACAT, Regional Inter Coordinating and Monitoring Council (MRICM) R-XIII and other agencies.

In addition to keeping port facilities safe and secure, the PPD also extended various services to the passengers such as the provision of wheelchairs to the old and sickly passengers, fielded shuttle service (PMO owned vehicle) to ferry passengers from PTB to the vessel's gangplank and ensured the implementation of priority lanes for senior citizens, differently-abled passengers, women with children and passengers carrying minimal belongings at the PTB Security Screening Area, PTB Ticket Booths and Port Integrated Clearance Office.

During the strike staged by Surigao Dock Workers and Labor Union (SDLU-NAFLU/KMU) last 24 August 2017 until 06 October 2017, the PMO has implemented the Labor Strike Contingency Plan throughout the duration of said Labor Strike and managed to maintain law and order at the Port of Surigao.

At first, barricades and other impediments barred the withdrawal of vital cargoes inside the port. The Joint Security Composite Team composed of Philippine Coast Guard (PCG), the Philippine National Police (PNP) and the PPA PPD operatives successfully dispersed the strikers and removed the obstructions erected by them to allow cargo owners to withdraw their cargoes, which was already at the Port of Surigao before the strike started.

In 2017, five (5) criminal cases were filed/handled by PPD as follows: one (1) case for Large Scale Illegal Recruitment/Human Trafficking; one (1) case of Damage to Property through Reckless Imprudence; one (1) case for Theft and Robbery and two (2) cases of Illegal Possession of Firearms and Ammunition. The increased visibility of port police and security personnel have resulted to a decrease in the number of criminal cases/incidents for the year. PPD operatives and (if necessary), several off-duty security guards were required to man posts at strategic areas of the ports to ensure safe and orderly flow of passengers.







CY 2017 PPD NON-TRADITIONAL REVENUES

	2016	2017	Variance	
			Figure	Percentage
Annual Vehicle Pass (AVP)	PhP 25, 200.00	PhP 16, 352.00	-PhP 8, 848.00	-35%
	(150 pcs. cargo)	(146 pcs. Cargo)		
Temporary Vehicle Pass (TVP)	P 838, 080.00	PhP 767,058.54	-PhP 71,021.46	-8%
Annual Pedestrian Pass / I.D.	PhP 13, 048.00	P 6,216.00	-PhP 6,832.00	-52%
(APP)	(233 pcs.)	(111 pcs.)		
Overnight Parking Fee (OPF)	P 639, 825.00	PhP 790,104.91	PhP 146,038.15	23%
TOTAL	PhP 1, 516, 153.00	PhP 1,579,731.45	PhP 67,847.99	4.475%



As December 31, 2017, the Port Management Office of Surigao has a total of fifty-nine (59) competent personnel, representing 54% of the 109 GCG-approved Plantilla Positions. During the 3rd quarter of the year, the Administrative Division has successfully completed the Recruitment and Selection submitted the evaluation and process documents for the twenty-one (21) positions on August 29, 2017. Another set of evaluation documents for the three (3) approved positions were also submitted on December 12, 2017.

On December 29, 2017, the General Manager approved the appointment of eighteen (18) positions out of the twenty-one (21) submitted positions. Out of the eighteen, nine (9) were for promotion while the other nine (9) were for transfer (promotion), reemployment and original appointments.

The newly appointed personnel were set to assume office in January 2018 and early part of February 2018, thereby making the total manpower complement to sixty eight (68).















n consonance with the PPA's mission to provide meaningful and gainful employment and to continuously recognize employees' contribution and loyalty, the PMO PRAISE identified twelve (12) employees entitled to Loyalty Awards representing their 15th, 25th, 30th and 40th year service in PPA. A cash incentive corresponding to the number of years in PPA were given, while plaques of recognition were given during the PMO Anniversary last August 1, 2017.

A total of twenty three (23) local trainings with a total of 404 hours were attended by a total of sixty seven (67) personnel. Two of the PMO's personnel were lucky to make it at the HRMD-CDD's shortlist of attendees for foreign trainings in 2017. Engr. Lawrence Lyle E. Cagas, Principal Engineer A, attended the forty (40) hours training on the Cruise Terminal Design, Port of Cork, Ireland on August 21-25, 2017 while Froilan U. Caturla, Division Manager A of PPD had his share of training in Capacity Development for Port Facility Security in Japan on November 23 to December 15, 2017 for a total of 184 hours.

The Administrative Division has continually implemented austerity measures as part of its commitment to create savings for the PMO. The comparative actual **utilization for 2017 vs 2017 budget** registered favorable variances: Power (3%), Water (8%) and Fuel (35%), this is due to the proper monitoring of utilization and the austerity measures implemented by the PMO.







"The Port Management Office of Surigao has managed to achieve close to half a billion pesos in total income for CY 2017 as revenues amounted to PhP495,179,780.17, or around 98% of its target revenue of PhP502,930,776.02.

Such modest income for 2017 can be largely attributed to slower growth in the country's mining and quarrying industry, particularly in the exportation of nickel. Data from the Philippine Statistics Authority (PSA) website revealed that although the Mining and Quarrying sector managed to increase in the fourth quarter of 2017 by 8.8 percent, it was lower than the 10.8 percent growth posted in the same period of 2016.

On the other hand, TMO Siargao went 10% above its target income while TMO Tandag managed to exceed its target by 2%."



CY 2017 Revenue Performance



Responsibility Unit	Actual	Target	% Performance
Baseport	263,876,017.17	267,032,324.38	99%
TMO Tandag	119,845,503.26	117,487,565.92	102%
TMO Dinagat	88,212,033.13	95,759,508.05	92%
TMO Lipata	15,091,493.16	15,229,678.76	99%
TMO Siargao	8,154,733.15	7,421,698.91	110%
Total Revenue	495,179,779.87	502,930,776.02	98%

CY 2017 Budget Utilization



Responsibility Unit	Actual	Budget	Savings/Utilization		
Responsibility Offic	ACLUAI	budget	Amount	%	
Personal Services	40,908,494.91	49,050,564.71	8,142,069.80	17%	
MOOE	44,573,301.09	45,978,847.69	1,405,546.60	3%	
RM-Land Improvement	89,378,232.73	121,267,019.00	31,888,786.27	26%	
Financial Expenses	76,200.00	76,200.00	0.00	0%	
Total	174,936,228.73	216,372,631.40	41,436,402.67	19%	

Gross Earnings at PhP495 Million, just 2% shy of its target income of PHP502 Million

Full (100%)
Utilization
of AFMS
Applications

Taxes and
Licenses
(100%)
Fully Paid

Net Income Ratio is
at 57% (Net
Income/Gross
Revenue) while
Collection Efficiency
and Liquidation of
Cash Advances are
both at 100%





(Left to right)

RAFFY M. LAFUENTE

Manager, Finance Division

ROLANDO C. BUCTON

Manager, Engineering Services Division

MILDRED J. PADILLA

Port Manager

YOLANDA F. A. TAN

Manager, Administrative Division

ROLDAN G. CALEJESAN

Acting Manager, Port Services Division

(Not in Photo)

FROILAN U. CATURLA

Manager, Port Police Division



FRANCISCO M. SURIAGA JR.Manager, Terminal Management Office of Siargao



ALLAN P. YAPManager, Terminal Management Office of Lipata



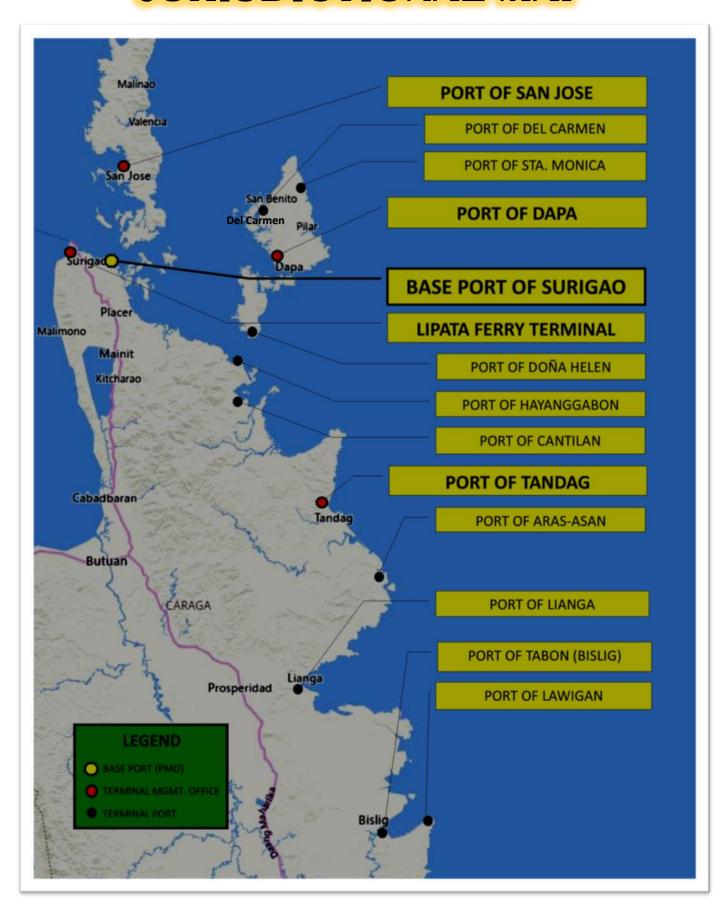
DEBS G. CONSUEGRAManager, Terminal Management Office of Tandag



JERK E. COMPARATIVOManager, Terminal Management Office of Dinagat



JURISDICTIONAL MAP





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Port Management Office of Surigao



PORT MANAGEMENT OFFICE OF SURIGAO

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